Large Scale Scrum More With Less Addison Wesley Sign Ature Series Cohn

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Scaling Agile with LeSS Large Scale Scrum LeSS Complete Picture, 3-minute introduction to Large Scale Scrum *Introduction to LeSS (Large-Scale Scrum) - Dawson* ~~Short introduction to LeSS~~
Introduction to LeSS (Large-Scale Scrum) - Shana*Keynote (Ericsson) - Scaling Agile with Large-Scale Scrum - Craig Larman* Keynote - Scaling Agile with Large-Scale Scrum - Large Multisite or Offshore - Craig Larman *More with LeSS - An Introduction to Large Scale Scrum by Tim Abbott* ~~Common misconceptions about large scale agility. #Scrum #LeSS~~
Craig Larman - Evening Session - Introduction to Large Scale Scrum (LeSS)*5 Keys to Successful Large-Scale Scrum* AgileByExample 2018: Ran Nyman - 10 Years of Examples Using Large-Scale Scrum ~~Wolfi and Elad talk about LeSS: The 2020 Scrum Guide and impacts to LeSS, Nexus and Scrum@Scale~~ *How different is SAFe from Scrum* ~~Agile Product Ownership in a Nutshell~~ **4 Rules for Scaling Scrum** *Agile Project Management: Scrum \u0026 Sprint Demystified* ~~The 10 Best Books Through Time~~ *LESS Vis a vis SAFE*
3 Must-Have Qualities of a Successful Scrum Master~~SCRUM: Twice the Work, Half the Time~~ Spotify Engineering Culture (by Henrik Kniberg) ~~ABE light 2017: Greg Hutchings - Large Scale Scrum (LeSS) case study in Poland~~ XebiCon 2015 - More with LeSS: An introduction to Large-Scale Scrum Bas Vodde ~~Large Scale Scrum More with Less~~ DR. WOLFGANG RICHTER | LeSS – Large Scale Scrum | Agile Rock Conference How To Scale Scrum for Large Software Teams | The Nexus Framework from Scrum.org Bas Vodde - More with LeSS: Introduction to Large-Scale Scrum (LeSS) *Scaling Agile with LeSS (Large-Scale Scrum)* ~~Large-Scale Scrum Scaling Agile – Challenges of Adoption – Interview with Craig Larman~~ **Large Scale Scrum More With**
This profound insight is at the heart of LeSS (Large-Scale Scrum). In Large-Scale Scrum: More with LeSS, Craig Larman and Bas Vodde have distilled over a decade of experience in large-scale LeSS adoptions towards a simpler organization that delivers more flexibility with less complexity, more Value with less waste, and more purpose with less prescription.

Large-Scale Scrum: More with Less (Addison-Wesley ...
This book is a great tool for organizations that want to move to large scale Scrum or want to refresh their knowledge in the search for continuous improvement. Read more. Helpful. Comment Report abuse. F. Vedro. 4.0 out of 5 stars Nice overview of Large Scale implementation of Scrum / Agile.

Large-Scale Scrum: More with LeSS: 9789332585355: Amazon ...
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Amazon.com: Large-Scale Scrum: More with LeSS (Addison ...
Large-Scale Scrum (LeSS) builds on top of the Scrum principles, such as empiricism and cross-functional self-managing teams. It provides a framework for applying those principles at scale, not by adding more complexity on top of your existing organization, but by dramatically simplifying it so that you can be agile rather than do agile.

More with LeSS - Scrum Alliance
More with LeSS. The More with LeSS principle is at the heart of LeSS. It's the realization that the disadvantages of the complex organizational solutions that are used for complex product development are often worse than the problem they try to solve.

More with LeSS - Large Scale Scrum (LeSS)
It starts with a foundation of one scrum team, as defined by Ken Schwaber and Jeff Sutherland in the Scrum Guide, and applies to multiple teams who work together on one product. This is further refined in the book Large-Scale Scrum: More with LeSS, by Craig Larman and Bas Vodde. The authors condensed their years of experience to define LeSS as a framework to deliver value while reducing complexity and waste.

The Large-Scale Scrum (LeSS) framework | Atlassian
Scaling Agile and Scaling Scrum with Large Scale Scrum (LeSS) Large-Scale Scrum (LeSS) is a way of scaling agile and scaling scrum to large and big product development groups. It has been used since 2005 in different software and hardware products in industries such as banking and telecom. Large Scale Scrum (LeSS) scales scrum by trying to stay true to scrum and agile without adding too much additional roles or

Overview - Large Scale Scrum (LeSS)
Agile development with Scrum requires a deep organizational change to become agile. Therefore, neither Scrum nor LeSS should be considered as merely a practice. Rather, they form an organizational design framework. Two Agile Scaling Frameworks. LeSS provides two different large-scale Scrum frameworks.

LeSS Framework - Large Scale Scrum (LeSS)
Scaling Agile with LeSS (Large-Scale Scrum) Starting in 2005 Bas Vodde and Craig Larman developed the LeSS framework after using Scrum principles and rules on large scale projects. Their goal was to develop large scale projects successfully while staying within the constraints of Scrum. There are two types of LeSS. Basic LeSS is two to […]

Large Scale Scrum (LeSS) - Guide to Scaling Agile - Agilest®
Large-scale Scrum (LeSS) is a product development framework that extends Scrum with scaling rules and guidelines without losing the original purposes of Scrum. There are two levels to the framework: the first LeSS level is designed for up to eight teams; the second level, known as 'LeSS Huge', introduces additional scaling elements for ...

Scrum (software development) - Wikipedia
Q&A on Large-Scale Scrum: More with LeSS Like Print Bookmarks. Mar 04, 2017 22 min read by. Ben Linders. Key Takeaways. Large-scale agility requires less complex organizations. To support that, a ...

Q&A on Large-Scale Scrum: More with LeSS - InfoQ
Large-Scale Scrum is Scrum—It is not "new and improved Scrum." LeSS is about applying the principles, elements, and purpose of Scrum in a large-scale context. Multiple-team Scrum, not multiple Scrum teams. ... More with less—(1) In empirical process control: more learning with less defined processes. (2) In lean thinking: more value ...

Principles Overview - Large Scale Scrum (LeSS)
7 Organizational Design Principles More with LeSS: Simplifying Organizations with 7 Design Principles. Why adopt agile or LeSS? Unfortunately, many organizations aim to increase individual or team productivity, activity, outputs, velocity, or resource utilization without realizing this usually leads to lower overall value delivery, longer cycle times for customer features, and less adaptiveness.

7 Organizational Design Principles - Large Scale Scrum (LeSS)
In Large-Scale Scrum: More with LeSS, Craig Larman and Bas Vodde have distilled over a decade of experience in large-scale LeSS adoptions towards a simpler organization that delivers more flexibility with less complexity, more value with less waste, and more purpose with less prescription.

Large-Scale Scrum: More with LeSS [Book] - O'Reilly Media
Large-Scale Scrum or LeSS continues the major discoveries that are transforming the world of management by showing how to implement Agile and Scrum at scale. In the 20th Century, hierarchical bureaucracy enabled large groups to work together to achieve extraordinary improvements in productivity. Then the world changed.

Large-Scale Scrum: More with LeSS
LeSS is a strategy for extending Scrum to more than one team, possibly 10s or 100s (LeSS Huge). But the insights and practical advice this book gives apply to Scrum at even the smallest scale, and are simply invaluable. They validate so much of what I have been doing and saying as an Agile Coach and Scrum Master for so many years.

Amazon.com: Customer reviews: Large-Scale Scrum: More with ...
In Large-Scale Scrum: More with LeSS, Craig Larman and Bas Vodde have distilled over a decade of experience in large-scale LeSS adoptions towards a simpler organization that delivers more flexibility with less complexity, more value with less waste, and more purpose with less prescription.

Large-Scale Scrum: More with LeSS | InformIT
LeSS (Large-Scale Scrum Framework) is more than a set of principles and experiments. It also provides a framework with rules. The LeSS Rules define what is LeSS (and what isn't) and they provide a concrete framework for applying LeSS.

What are the 10 Principles of LeSS Framework?
Large-Scale Scrum (LeSS) is a lightweight framework which enables multiple team Scrum. Whenever you have more than one team working on a product and need tips on how they can better collaborate whilst staying true to the values and principles of Scrum and Agile, this book is for you.

In Large-Scale Scrum , Craig Larman and Bas Vodde offer the most direct, concise, actionable guide to reaping the full benefits of agile in distributed, global enterprises. Larman and Vodde have distilled their immense experience helping geographically distributed development organizations move to agile. Going beyond their previous books, they offer today's fastest, most focused guidance: "brass tacks" advice and field-proven best practices for achieving value fast, and achieving even more value as you move forward. Targeted to enterprise project participants and stakeholders, Large-Scale Scrum offers straight-to-the-point insights for scaling Scrum across the entire project lifecycle, from sprint planning to retrospective. Larman and Vodde help you: Implement proven Scrum frameworks for large-scale developments Scale requirements, planning, and product management Scale design and architecture Effectively manage defects and interruptions Integrate Scrum into multisite and offshore projects Choose the right adoption strategies and organizational designs This will be the go-to resource for enterprise stakeholders at all levels: everyone who wants to maximize the value of Scrum in large, complex projects.

Lean Development and Agile Methods for Large-Scale Products: Key Thinking and Organizational Tools for Sustainable Competitive Success Increasingly, large product-development organizations are turning to lean thinking, agile principles and practices, and large-scale Scrum to sustainably and quickly deliver value and innovation. However, many groups have floundered in their practice-oriented adoptions. Why? Because without a deeper understanding of the thinking tools and profound organizational redesign needed, it is as though casting seeds on to an infertile field. Now, drawing on their long experience leading and guiding large-scale lean and agile adoptions for large, multisite, and offshore product development, and drawing on the best research for great team-based agile organizations, internationally recognized consultant and best-selling author Craig Larman and former leader of the agile transformation at Nokia Networks Bas Vodde share the key thinking and organizational tools needed to plant the seeds of product development success in a fertile lean and agile enterprise. Coverage includes Lean thinking and development combined with agile practices and methods Systems thinking Queuing theory and large-scale development processes Moving from single-function and component teams to stable cross-functional cross-component Scrum feature teams with end-to-end responsibility for features Organizational redesign to a lean and agile enterprise that delivers value fast Large-scale Scrum for multi-hundred-person product groups In a competitive environment that demands ever-faster cycle times and greater innovation, applied lean thinking and agile principles are becoming an urgent priority. Scaling Lean & Agile Development will help leaders create the foundation for their lean enterprise—and deliver on the significant benefits of agility. In addition to the foundation tools in this text, see the companion book Practices for Scaling Lean & Agile Development: Large, Multisite, and Offshore Product Development with Large-Scale Scrum for complementary action tools.

Lean and Agile Development for Large-Scale Products: Key Practices for Sustainable Competitive Success Increasingly, large product-development organizations are turning to lean thinking, agile principles and practices, and large-scale Scrum to sustainably and quickly deliver value and innovation. Drawing on their long experience leading and guiding lean and agile adoptions for large, multisite, and offshore product development, internationally recognized consultant and best-selling author Craig Larman and former leader of the agile transformation at Nokia Networks Bas Vodde share the key action tools needed for success. Coverage includes Frameworks for large-scale Scrum for multihundred-person product groups Testing and building quality in Product management and the end of the "contract game" between business and R&D Envisioning a large release, and planning for multiteam development Low-quality legacy code: why it's created, and how to stop it Continuous integration in a large multisite context Agile architecting Multisite or offshore development Contracts and outsourced development In a competitive environment that demands ever-faster cycle times and greater innovation, the practices inspired by lean thinking and agile principles are ever-more relevant. Practices for Scaling Lean & Agile Development will help people realize a lean enterprise—and deliver on the significant benefits of agility. In addition to the action tools in this text, see the companion book Scaling Lean & Agile Development: Thinking and Organizational Tools for Large-Scale Scrumfor complementary foundation tools.

Today, even the largest development organizations are turning to agile methodologies, seeking major productivity and quality improvements. However, large-scale agile development is difficult, and publicly available case studies have been scarce. Now, three agile pioneers at Hewlett-Packard present a candid, start-to-finish insider's look at how they've succeeded with agile in one of the company's most mission-critical software environments: firmware for HP LaserJet printers. This book tells the story of an extraordinary experiment and journey. Could agile principles be applied to re-architect an enormous legacy code base? Could agile enable both timely delivery and ongoing innovation? Could it really be applied to 400+ developers distributed across four states, three continents, and four business units? Could it go beyond delivering incremental gains, to meet the stretch goal of 10x developer productivity improvements? It could, and it did—but getting there was not easy. Writing for both managers and technologists, the authors candidly discuss both their successes and failures, presenting actionable lessons for other development organizations, as well as approaches that have proven themselves repeatedly in HP's challenging environment. They not only illuminate the potential benefits of agile in large-scale development, they also systematically show how these benefits can actually be achieved. Coverage includes: • Tightly linking agile methods and enterprise architecture with business objectives • Focusing agile practices on your worst development pain points to get the most bang for your buck • Abandoning classic agile methods that don't work at the largest scale • Employing agile methods to establish a new architecture • Using metrics as a "conversation starter" around agile process improvements • Leveraging continuous integration and quality systems to reduce costs, accelerate schedules, and automate the delivery pipeline • Taming the planning beast with "light-touch" agile planning and lightweight long-range forecasting • Implementing effective project management and ensuring accountability in large agile projects • Managing tradeoffs associated with key decisions about organizational structure • Overcoming U.S./India cultural differences that can complicate offshore development • Selecting tools to support quantum leaps in productivity in your organization • Using change management disciplines to support greater enterprise agility

You know the Agile and Lean development buzzwords, you've read the books. But when systems need a serious overhaul, you need to see how it works in real life, with real situations and people. Lean from the Trenches is all about actual practice. Every key point is illustrated with a photo or diagram, and anecdotes bring you inside the project as you discover why and how one organization modernized its workplace in record time. Lean from the Trenches is all about actual practice. Find out how the Swedish police combined XP, Scrum, and Kanban in a 60-person project. From start to finish, you'll see how to deliver a successful product using Lean principles. We start with an organization in desperate need of a new way of doing things and finish with a group of sixty, all working in sync to develop a scalable, complex system. You'll walk through the project step by step, from customer engagement, to the daily "cocktail party," version control, bug tracking, and release. In this honest look at what works--and what doesn't--you'll find out how to: Make quality everyone's business, not just the testers. Keep everyone moving in the same direction without micromanagement. Use simple and powerful metrics to aid in planning and process improvement. Balance between low-level feature focus and high-level system focus. You'll be ready to jump into the trenches and streamline your own development process.

Improve and Accelerate Software Delivery for Large, Distributed, Complex Projects The Nexus Framework is the simplest, most effective approach to applying Scrum at scale across multiple teams, sites, and time zones. Created by Scrum.org—the pioneering Scrum training and certification organization founded by Scrum co-creator Ken Schwaber—Nexus draws on decades of experience to address the unique challenges teams face in coming together, sharing work, and managing and minimizing dependencies. The Nexus™ Framework for Scaling Scrum is a concise book that shows how Nexus helps teams to deliver a complex, multi-platform, software-based product in short, frequent cycles, without sacrificing consistency or quality, and without adding unnecessary complexity or straying from Scrum's core principles. Using an extended case study, the authors illustrate how Nexus helps teams solve common scaling challenges like reducing cross-team dependencies, preserving team self-organization and transparency, and ensuring accountability. Understand the challenges of delivering working, integrated product increments with multiple teams, and how Nexus addresses them Form a Nexus around a new or existing product and learn how that Nexus sets goals and plans its work Run Sprints within a Nexus, provide transparency into progress, conduct effective Nexus Sprint reviews, and use Nexus Sprint Retrospectives to continuously improve Overcome the distributed team collaboration challenges

The Rails™ 3 Way is a comprehensive resource that digs into the new features in Rails 3 and perhaps more importantly, the rationale behind them. —Yehuda Katz, Rails Core The Bible for Ruby on Rails Application Development Ruby on Rails strips complexity from the development process, enabling professional developers to focus on what matters most: delivering business value via clean and maintainable code. The Rails™ 3 Way is the only comprehensive, authoritative guide to delivering production-quality code with Rails 3. Pioneering Rails expert Obie Fernandez and a team of leading experts illuminate the entire Rails 3 API, along with the idioms, design approaches, and libraries that make developing applications with Rails so powerful. Drawing on their unsurpassed experience and track record, they address the real challenges development teams face, showing how to use Rails 3 to maximize your productivity. Using numerous detailed code examples, the author systematically covers Rails 3 key capabilities and subsystems, making this book a reference that you will turn to again and again. He presents advanced Rails programming techniques that have been proven effective in day-to-day usage on dozens of production Rails systems and offers important insights into behavior-driven development and production considerations such as scalability. Dive deep into the Rails 3 codebase and discover why Rails is designed the way it is—and how to make it do what you want it to do. This book will help you Learn what's new in Rails 3 Increase your productivity as a web application developer Realize the overall joy in programming with Rails Leverage Rails' powerful capabilities for building REST-compliant APIs Drive implementation and protect long-term maintainability using RSpec Design and manipulate your domain layer using Active Record Understand and program complex program flows using Action Controller Master sophisticated URL routing concepts Use Ajax techniques via Rails 3 support for unobtrusive JavaScript Learn to extend Rails with popular gems and plugins, and how to write your own Extend Rails with the best third-party plug-ins and write your own Integrate email services into your applications with Action Mailer Improve application responsiveness with background processing Create your own non-Active Record domain classes using Active Model Master Rails' utility classes and extensions in Active Support

"Companies have been implementing large agile projects for a number of years, but the 'stigma' of 'agile only works for small projects' continues to be a frequent barrier for newcomers and a rallying cry for agile critics. What has been missing from the agile literature is a solid, practical book on the specifics of developing large projects in an agile way. Dean Leffingwell's book Scaling Software Agility fills this gap admirably. It offers a practical guide to large project issues such as architecture, requirements development, multi-level release planning, and team organization. Leffingwell's book is a necessary guide for large projects and large organizations making the transition to agile development." —Jim Highsmith, director, Agile Practice, Cutter Consortium, author of Agile Project Management "There's tension between building software fast and delivering software that lasts, between being ultra-responsive to changes in the market and maintaining a degree of stability. In his latest work, Scaling Software Agility, Dean Leffingwell shows how to achieve a pragmatic balance among these forces. Leffingwell's observations of the problem, his advice on the solution, and his description of the resulting best practices come from experience: he's been there, done that, and has seen what's worked." —Grady Booch, IBM Fellow Agile development practices, while still controversial in some circles, offer undeniable benefits: faster time to market, better responsiveness to changing customer requirements, and higher quality. However, agile practices have been defined and recommended primarily to small teams. In Scaling Software Agility, Dean Leffingwell describes how agile methods can be applied to enterprise-class development. Part I provides an overview of the most common and effective agile methods. Part II describes seven best practices of agility that natively scale to the enterprise level. Part III describes an additional set of seven organizational capabilities that companies can master to achieve the full benefits of software agility on an enterprise scale. This book is invaluable to software developers, testers and QA personnel, managers and team leads, as well as to executives of software organizations whose objective is to increase the quality and productivity of the software development process but who are faced with all the challenges of developing software on an enterprise scale.

An introduction to the highlights of agile and iterative software development methods. The book provides managers and practitioners with a summary of the key ideas of agile develoment and evidence for its value. It details: Extreme Programming, Scrum, the Rational Unified Process and Evo.

This is a comprehensive guide to Scrum for all (team members, managers, and executives). If you want to use Scrum to develop innovative products and services that delight your customers, this is the complete, single-source reference you've been searching for. This book provides a common understanding of Scrum, a shared vocabulary that can be used in applying it, and practical knowledge for deriving maximum value from it.